

ANNUAL REPORT 2021







MERRYLANDS RSL CLUB LIMITED

ACN 000 926 358 | Annual Financial Report 31 December 2021



Chairman's Report

Ron Hand JP



It is once again my very great pleasure to present to you my Chairman's Report in association with the 2021 Annual Report.

In just a few weeks, we will be saying our fond farewells to our long standing CEO, Bryn Miller, after 30 years at the helm of our great club. I would like to pay tribute to his enduring service that has seen our organisation grow and prosper through the many daunting episodes that have either brought prosperity, or have forced changes in the way that we have approached our direction to do business.

I can confidently state that one of his most memorable legacies will be the implementation of our Masterplan that has seen numerous alterations since it was first initiated about 20 years ago. It has been Bryn's conservative nature that has allowed the club to develop to where it is now without the need for massive borrowings.

There are many other reminders of the dedication to his role he accepted back in 1992. The long list of friendships that he has established are testament to his ability to nurture relationships with everyone he came in contact with.

This report does not allow the space to pour on the accolades that are deserving of Bryn's success with the club, other than to wish you a happy and healthy retirement with Rhonda and family by your side, in the place of your origins in regional Orange NSW.

Members would have no doubt noted the change in fortunes of the club in a period of less than 12 months. The net surplus of \$1.95M after tax that was experienced to Dec 2021 is a reflection of the environment that has been evident in hospitality for the past 18 months of the Covid-19 pandemic. Four months of closure from June 2021, did not help our



situation. However, it could have been worse without the Government Job Saver grants of \$477K as noted in 'Other Income' in the Financial Report. Overall, we were able to maintain our EBITDA to a respectable level of 23.01%, which is well above the industry standard to allow future maintenance and expansion of the club facilities.

Club membership saw an upward trend of 10% to 39,800 when compared to 2020. This is in line with the strategy to maintain the numbers at a commercially acceptable level to keep expenses within the budget.

The Board was recently put on notice regarding the potential need to adopt the principles of ESG (Environmental, Social and Governance factors) into the club's accounting. It was advised to us that this holistic concept is becoming more prevalent in corporate reporting. It is about recognising and focussing on

risks and opportunities within changes brought about by market deviations from the normal activities. It is not a current mandatory reporting practice, but Merrylands RSL is a long way ahead of the game in our business dealings.

As part of our Social focus, we can report that Merrylands RSL's Clubs Grants and other community donations were understandably lower than in the previous year. The total amount of \$641,090 is a reflection of trading conditions and expense limitations introduced as part of austerity measures to hold the balance sheet in the black.

All of the above pretty much covers the past and present important topics in and around the club for the past year. The immediate future contains those things of an indefinite nature. The new CEO Wayne Mar will have to find his feet in his promoted surroundings after the transition takes place from the 1st July. He is no stranger

to the role by having to step in during periods while Bryn has been away for various purposes. He will also need to be prepared for a possible new Board with the elections occurring at around the same time as his appointment. On top of that will be the June opening of the new Signatures Buffet restaurant in conjunction with the contract caterer Michael Lau, as well as the continuing effects of any new Covid outbreaks.

The short to long term future will need to involve what will be the extent of the next stage. We have a \$5M portion of Stage 2 that was removed from that contract which should come into calculations when making our considerations. The current expectation is that it will take up to 5 years to restore our funding reserves before any new construction is implemented.

Club Umina continues to be the success story that was first envisaged at the time of

amalgamation in 2006. Under Paddy Quigg's leadership Club Umina continues to progress and the board acknowledged the team at Umina excellent efforts in delivering a healthy trading result.

In closing, I would like to congratulate our management team and staff headed by CEO Bryn for their commitment to the future of the Merrylands RSL Group.

I would also like to thank our members for their loyal support, and to thank the Board for the time they put in, and dedication to our club.

To the families, relatives and friends who have lost loved ones during the past year; I offer our most sincere condolences on behalf of our members. To those who are sick or hospitalised, we wish you a speedy recovery.

Ron Hand JP
Chairperson



CEO's Report

Bryn Miller



2021 did prove to be a challenging year for our community and our Club. For under 4 months, our doors remained shut due to mandatory lockdown and like many organisations and businesses throughout the world, even with our doors open, it has been a slow journey to recovery. Nevertheless, the year saw some exciting developments and also had some notable moments along the way.

DEVELOPMENT

Although COVID and lockdowns did significantly impact our business, the positive aspect to these unfortunate events was that the Club was able to begin construction of the new "Eight Gaming Lounge" and "Sinh Phu" Vietnamese eatery. This period of uninterrupted progress enabled our tradesmen to work more efficiently and ensured that these new facilities would be available for our members in 2022. At the time of writing, the

Eight Gaming Lounge is officially open and looks sensational. The spacious and high tech gaming experience is truly state of the art. In just a few weeks Sinh Phu will open and if its large following of fans is anything to go by, it is sure to be a hit. The ground work completed in 2021, had tremendously helped in the execution of these projects and we look forward to the final piece of Stage 2, when the buffet will make its return in the middle of 2022.

ERIC TWEEDALE

On May 14th, the Club was honoured in hosting the legendary Eric Tweedale 100 year birthday celebration. The event sold out very quickly and by all accounts was one of the best and most memorable events we have ever put on. The well-respected Gordan Bray was the MC of the event and special guest Ray Hadley was in attendance. The day was filled with plenty of good yarns and to top it off



Eric received the naming plate from the Cumberland City Mayor Steve Christou for the new Granville Stadium to be named in his honour, now referred to as the Eric Tweeddale Stadium. It was a great day for a truly remarkable man.

HEALTH AND SAFETY

When looking back over the past 2 years, one of the positives that came from this pandemic was how society viewed hygiene and the importance of cleanliness. Our Club, has been consistently reviewing and improving the way we conduct our cleaning procedures and what strategies we could implement that would ensure the health and wellbeing of our staff and members. A lot of these changes had commenced at the start of the pandemic but will continue even when the pandemic is a thing of the past. Temperature checks upon entry, daily sanitization, routine

cleaning of touch points, usage of masks throughout the Club are just a few of the many changes we have adopted. These procedures have all been key and vital additions to our daily operations as we strive to protect our staff, members and greater community.

RETIREMENT

On a final note, it has been an honour to lead Merrylands RSL Club and Club Umina over these past 30 years and to serve the members of our Club and local community. I am proud of what we, the Board and Management have accomplished as a team on behalf of our members, as we pursue to preserve the spirit of the RSL and help grow the Club and its assets into becoming a world class venue.

Over my many years, I have seen many faces come and go, and the site our Club sits on has changed significantly to what it once was. When

I first arrived, the Club was experiencing significant financial stress and had many cultural issues. The Club has reached 100 years of existence and now, with the investments we have made and the development of our masterplan, I can proudly and confidently say the Club will have the foundations to continue to be here for at least another 50 more.

It has been my great privilege to work with an exceptionally dedicated team of Directors and Senior Managers who have helped our business become the powerhouse it is. I am exceedingly grateful for the loyal and hard work of all staff members across the group, with their unwavering commitment to customer service. These are not accomplishments a CEO makes alone. These are achievements that require a committed team of gifted, tenacious individuals who come together to work

relentlessly for a common goal.

The Board of Directors have selected Wayne Mar to lead this Club once I retire and there is no doubt in my mind that he will further develop and grow this Club and protect its legacy. The Club is in safe hands with Wayne's professionalism and work ethic. Our future looks bright with Wayne and I look forward to watching from afar, the new heights the Club will reach.

Thank you all for your loyal patronage. Signing off.

Bryn Miller
Chief Executive Officer

DEVELOPMENT REPORT

The \$25M investment on the renovated Ground Floor and the new upstairs Signatures restaurant is drawing to a close. With the extension of the updated Gaming Room and Vietnamese restaurant already on line, the latest forecast completion date is at the end of June, marking the date for our CEO's departure to occur simultaneously as his parting gesture to the club.

For the purposes of this report, our Auditors have confirmed that \$9M has gone into the project as at 31 Dec 2021. The remaining \$16M will be accounted for by the time we achieve Practical Completion of the Contract. There will be sufficient funds from our reserves for the renovation of the vacated Aria MTGM room into expanded lounge space, and Sub Branch memorabilia cabinets.

One item that will need to be addressed in any future considerations, is the element of work that has become the missing link from Stage 2. It is on the first floor adjacent at the top of the escalators, and contains an assembly lounge and bar associated with the new restaurant. It is more commonly referred to as the transfer slab, and at the time when it was removed from Stage 2 it was estimated to be a \$5M saving from the contract.

Modelling for the future development for our property holdings at Forster is being prepared now that the land rezoning has been approved during 2021 to allow higher density residential uses. There are several scenarios that can be considered including a joint venture with the Ingleburn RSL owners of the next door property on the servo side.

We are also looking at modelling for the future of the land around the Club Umina. The club's improved fortunes, and success of the Gymnasium has allowed a fresh look at what can be achieved with a well prepared Masterplan.

The 2022/24 Board will be facing some serious questions, particularly those who may be serving their first term, as to whether they will be prepared to place the clubs finances into debt. There has been a suggestion that one of the more immediate stages would be to build the highest residential tower which could be beyond our cash reserves.

The current trend of rising construction costs will put pressure on developers, MRSL included, to consider a moratorium on new projects over the next few years. We have been made aware that the cost of some building elements have risen by about 20% in the past 12 months. The demise of Tricorp Construction Group in Darling Harbour could be attributed to this factor. It would be difficult to acknowledge that prices will come down after the Covid pandemic is normalised, once they go up they stay up.

I would like to take this opportunity to thank all of the people associated with the development team for their time and dedication that you have placed into Merrylands RSL's future.



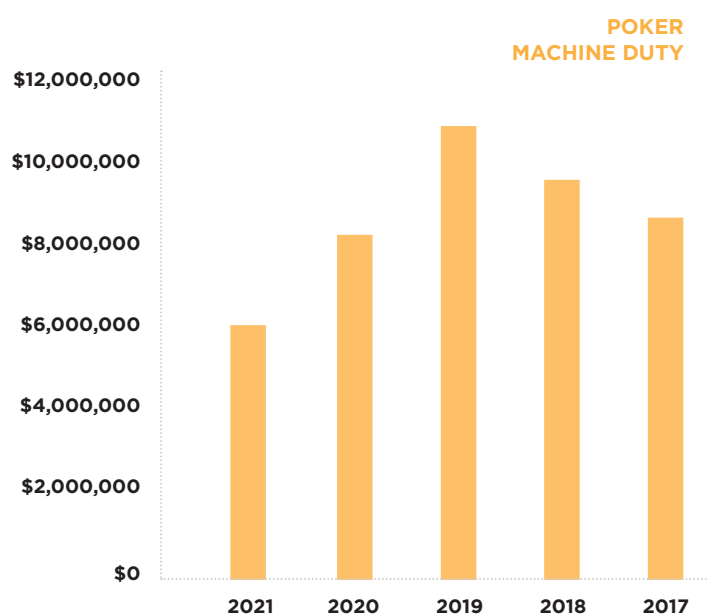
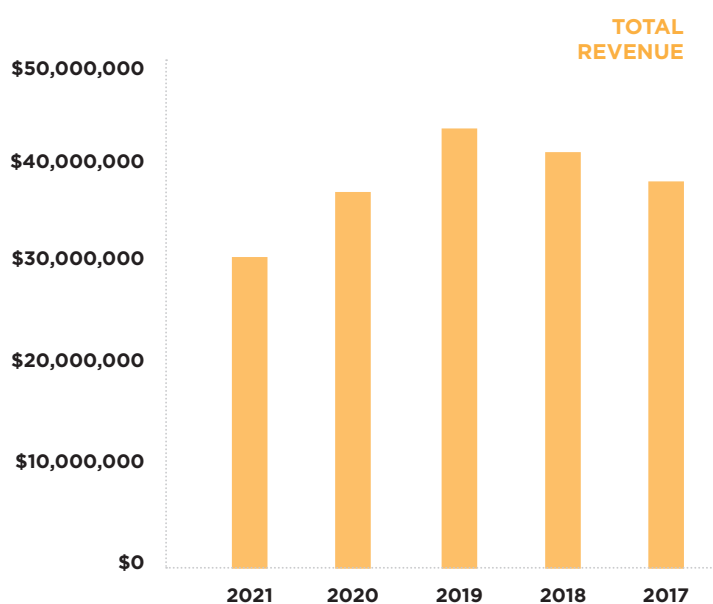
Ron Hand, JP
Chairman, Development
Committee



Financial Report

Wayne Mar

I thought 2020 was very challenging, however with COVID-19 and the shutdown for 106 days, 2021 really tested the strength and ability of our team. Again, we passed with flying colours, to produce a good result for the Club. Resulting in a consolidated net profit after tax for the year of \$1,950,634 compared with \$5,999,578 for the prior year.



This is after charging \$4,876,054 (2020 - \$5,123,201) for depreciation and amortisation, and before charging \$14,762 (2020 - \$212,055) for income tax.



Even with 106 days of closure, and many uncertainties, we are able to maintain a healthy EBITDAI, to help with future building stages. Which will provide our members a nice, comfortable Club which they can be proud of.

I would like to thank and wish CEO, Bryn Miller, all the best in his retirement. I have enjoyed working with and under his mentoring for 19 years. He will be sorely missed, especially our morning coffees, lunches and fatherly advices. He has laid a strong foundation for the Club, which we can only continue to build on into the future.

In closing thanks to the Board of Directors, CEO Bryn Miller, Senior Managers and all the staff for their fine efforts and a job well done again this year. Also, a big thank you to our loyal members for their support in the past and in the future.

Wayne Mar - B.Bus CPA
CHIEF FINANCIAL OFFICER

Directors' Report

Directors

The directors present their report, together with the financial statements of Merrylands RSL Club Limited (the Company) for the year ended 31 December 2021.

The directors of the Company in office at any time during or since the end of the financial year are:

Name	Occupation	Years of Experience
Ronald James Hand (<i>President</i>)	Retired	28 years
Stephen Cunningham (<i>Vice-President</i>)	Retired	17 years
Eric William Michelmores (<i>Director</i>)	Retired	25 years
Peter Francis Harding (<i>Director</i>)	Retired	15 years
Roger Ford (<i>Director</i>)	Retired	6 years
Allan Ezzy (<i>Director</i>)	Retired	2 years
Tanya Murphy (<i>Director</i>)	Solicitor	2 years

Directors' meetings

The number of meetings of the Company's Board of Directors (the Board) and of each board committee held during the year ended 31 December 2021, and the number of meetings attended by each director were:

Director	BOARD MEETING		SUB-COMMITTEE MEETINGS	
	Number of Meetings Attended	Number of Meetings Held *	Number of Meetings Attended	Number of Meetings Held *
R Hand	12	12	22	22
S Cunningham	10	12	16	20
E Michelmores	12	12	16	20
P Harding	12	12	10	10
R Ford	11	12	4	5
A Ezzy	11	12	4	5
T Murphy	12	12	5	5

*Number of meetings held where each Director was entitled to attend during the time they held office throughout the year.

Membership

The company is a Company limited by guarantee and is without share capital. The number of members as at 31 December 2021 and the comparison with last year is as follows:

Name	2021	2020
Ordinary	39,853	35,857
	39,853	35,857

Members' limited liability

In accordance with the Constitution of the Company, every member of the Company undertakes to contribute an amount limited to \$5 per member in the event of the winding up of the Company during the time that he/she is a member or within one year thereafter. The total members' limited liability is \$199,265 (2020: \$179,285).

Operating result

The table below shows a reconciliation of Merrylands RSL Club Limited's earnings before interest, income tax, depreciation and amortisation. This is referred to as EBITDA.

	2021	2020
	\$	\$
Net profit after income tax expense attributable to members	1,950,636	5,999,578
Add back:		
Depreciation and amortisation expense	4,876,054	5,123,201
Finance cost	5,402	17,405
Income tax expense	14,762	212,055
EBITDA	6,846,854	11,352,239

Objectives

Short term

The Club's objectives are to assist generally in the promotion, conduct and propagation of a Community based organisation that was founded for the care and commemoration of the RSL members and their families.

Further short term objectives are to provide for the use of members and their guests a great Community Club with a commitment to ensuring the club is focused with service orientated employees continuously seeking to improve the clubs services, facilities and amenities for all to enjoy.

Long term

To continuously plan to improve our clubs services, facilities and amenities for our members ensuring that the company's pursuit of its objectives can be achieved via existing and future business segments whilst maintaining sustained growth and sound financial cash flow, creditworthiness, earnings growth and an acceptable return on investment.

Strategy for achieving the objectives

The Club conducts an annual Strategic Review of its operation and undertakes a number of strategic actions to achieve these objectives such as providing:

- Providing Great Facilities
- Developing and Providing Training for our Staff and Management
- Customer Focused Organisation
- Growing our Business
- Caring for the Community
- Improving Operational Efficiencies
- Supporting Local Sports

Principal activities

The principal activities of the Company during the year have continued to be that of licensed social clubs.

Performance measurement and key performance indicator

The Club's financial performance is measured against the annual budget, previous year's results and benchmark data from the club industry.

Financial performance measures include:

- Earnings before Interest, Taxation, Depreciation and Amortisation, and Impairment (EBITDAI)
- Wage percentages to Income
- Expense percentages to Income
- Gross Profit percentages
- Cash Flow

Objectives (CONTINUED)

Non-financial performance measures include:

- Mystery shoppers
- Members' feedback
- Market research
- Patronage numbers

Director's Report

Performance measurement and key performance indicators (continued)

	2021	2020
	%	%
KEY PERFORMANCE INDICATORS		
Bar - Merrylands RSL		
Gross profit percentage	52.70%	56.65%
Wages to sales percentage	44.45%	59.32%
Bar - Umina		
Gross profit percentage	49.98%	57.07%
Wages to sales percentage	19.54%	21.93%
Wages and salaries - percentage of total revenue	18.67%	13.57%
EBITDA percentage	23.01%	31.18%

Auditor's independence declaration

A copy of the auditor's independence declaration as required under Section 307C of the Corporations Act 2001 is set out on page 5. Signed in accordance with a resolution of the directors. Dated at Merrylands this 10th day of March 2022.



R J HAND
Director

Declaration of independence by CLAYTON EVELEIGH to the directors of Merrylands RSL club limited

As lead auditor of Merrylands RSL Club Limited for the year ended 31 December 2021, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- The auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- No contraventions of any applicable code of professional conduct in relation to the audit.



Clayton Eveleigh
Director

BDO Audit Pty Ltd
Sydney, 10 March 2022

Independent Auditor's Report

To the members of Merrylands RSL Club Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Merrylands RSL Club Limited (the Company), which comprises the statement of financial position as at 31 December 2021, the statement of profit or loss and other comprehensive income, the statement of changes in members' funds and the statement of cash flows for the year then ended, and notes to the financial report, including a summary of significant accounting policies, and the directors' declaration.

In our opinion the accompanying financial report of Merrylands RSL Club Limited, is in accordance with the Corporations Act 2001, including:

1. Giving a true and fair view of the Company's financial position as at 31 December 2021 and of its financial performance for the year ended on that date; and
2. Complying with Australian Accounting Standards and the Corporations Regulations 2001.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Company in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Directors report, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (<http://www.auasb.gov.au/Home.aspx>) at: http://www.auasb.gov.au/auditors_files/ar1.pdf. This description forms part of our auditor's report.

BDO Audit Pty Ltd



Clayton Eveleigh
Director
Sydney, 10 March 2022

Directors' Declaration

The directors of Merrylands RSL Club Limited declare that:

- (a) In the Directors' opinion the financial statements and notes set out on pages 19 to 32, are in accordance with the Corporations Act 2001, including:
 - (i) Giving a true and fair view of the company's financial position as at 31 December 2021 and of its performance, for the financial year ended on that date; and
 - (ii) Complying with Australian Accounting Standards – Reduced Disclosure Requirements and Corporations Regulations 2001 and other mandatory professional reporting requirements.
- (b) There are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the directors.
Dated at Merrylands this 10th day of March 2022



R J HAND
Director

Statement of Profit or Loss and Other Comprehensive Income

Year Ended 31 December 2021

	Note	2021	2020
		\$	\$
Revenue and other income			
Sale of goods		1,984,560	2,172,450
Rendering of services		26,457,649	33,528,589
Other revenue		702,553	596,794
Other income		511,197	112,145
Total revenue and other income	1	29,655,959	36,409,978
Expenses			
Cost of sales		(917,496)	(939,611)
Employee benefits expense		(6,399,999)	(6,043,085)
Entertainment, marketing and promotional costs		(3,734,191)	(3,626,053)
Poker machine licences and taxes		(6,016,864)	(8,258,593)
Donations		(586,777)	(759,417)
Occupancy expenses		(4,210,293)	(4,226,264)
Other expenses		(943,485)	(1,204,716)
		(22,809,105)	(25,057,739)
Earnings before depreciation and amortisation expense, finance costs and impairment losses		6,846,854	11,352,239
Depreciation and amortisation expenses	2(a)	(4,876,054)	(5,123,201)
Finance costs	2(a)	(5,402)	(17,405)
Profit before income tax		1,965,398	6,211,633
Income tax expense	3(a)	(14,762)	(212,055)
Net profit after income tax expense attributable to members		1,950,636	5,999,578
Other Comprehensive Income			
Other comprehensive income for the year, net of tax		-	-
Total profit or loss and comprehensive income for the year		1,950,636	5,999,578

The Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes set out on pages 22 to 32.

Statement of Financial Position

As at 31 December 2021

	Note	2021	2020
ASSETS		\$	\$
Current Assets			
Cash and cash equivalents		18,449,844	19,211,133
Trade and other receivables		148,466	227,910
Other financial assets		2	2
Current tax assets	3(b)	225,758	3,953
Inventories		128,378	122,161
Prepayments		232,938	145,974
Total Current Assets		19,185,386	19,711,133
Non-Current Assets			
Property, plant and equipment	4	66,977,937	61,492,589
Right-of-use Assets	5	-	362,209
Investment property	6	1,003,660	1,089,402
Deferred tax assets	3(c)	32,757	48,570
Intangible assets	7	5,580,017	5,580,017
Total Non-Current Assets		73,594,371	68,572,787
Total Assets		92,779,757	88,283,920
LIABILITIES			
Current Liabilities			
Trade and other payables	8	5,625,621	2,840,533
Lease liabilities	9	-	189,049
Employee benefits	10	1,353,069	1,517,671
Income received in advance		68,481	73,071
Total Current Liabilities		7,047,171	4,620,324
Non-Current Liabilities			
Employee benefits	10	180,764	62,410
Total Non-Current Liabilities		180,764	62,410
Total Liabilities		7,227,935	4,682,734
NET ASSETS		85,551,822	83,601,186
Members' Funds			
Retained profits		85,551,822	83,601,186
Total Members' Funds		85,551,822	83,601,186

The Statement of Financial Position should be read in conjunction with the accompanying notes set out on pages 22 to 32.

Statement of Changes in Members' Funds

For the Year Ended 31 December 2021

	Retained Profits	Total Members Funds'
	\$	\$
Balance at 1 January 2020	77,601,608	77,601,608
Net profit for the year	5,999,578	5,999,578
Other comprehensive income for the year	-	-
Total comprehensive income for the year	5,999,578	5,999,578
Balance at 31 December 2020	83,601,186	83,601,186
Net profit for the year	1,950,636	1,950,636
Other comprehensive income for the year	-	-
Total comprehensive income for the year	1,950,636	1,950,636
Balance at 31 December 2021	85,551,822	85,551,822

Statement of Cash Flows

For the Year Ended 31 December 2021

	2021	2020
	\$	\$
Cash Flows From Operating Activities		
Receipts from customers (GST inclusive)	31,867,785	39,122,615
Payments to suppliers and employees (GST inclusive)	(25,606,915)	(28,072,209)
Interest received	17,720	44,273
Rent received	684,833	552,521
Finance costs paid	(5,402)	(17,405)
Income taxes paid	(220,754)	(349,462)
Net cash inflow from operating activities	6,737,267	11,280,333
Cash Flows From Investing Activities		
Proceeds from sale of property, plant and equipment	57,798	21,818
Payment for property, plant and equipment	(7,367,305)	(4,984,638)
Net cash outflow from investing activities	(7,309,507)	(4,962,820)
Cash Flows From Financing Activities		
Repayment of lease liability	(189,049)	(595,727)
Net cash outflow from financing activities	(189,049)	(595,727)
Net (decrease)/increase in cash and cash equivalents	(761,289)	5,721,786
Cash and cash equivalents at the beginning of the financial year	19,211,133	13,489,347
Cash and cash equivalents at the end of the financial year	18,449,844	19,211,133

The Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes set out on pages 22 to 32.

Notes to the Financial Statements

For the Year Ended 31 December 2021

About this report

Merrylands RSL Club Limited is a company limited by guarantee, incorporated and domiciled in Australia and is a non-for-profit entity for the purposes of preparing the financial statements. The financial statements are for Merrylands RSL Club Limited as a standalone legal entity.

The financial statements were approved for issue by the Directors on 10 March 2022.

The financial statements are general purposes financial statements which:

- Have been prepared in accordance with the requirements of the Corporations Act 2001 and Australia Accounting Standards – Reduced Disclosure Requirements of the Australia Accounting Standards Board;
- Have been prepared under the historical cost convention;
- Are presented in Australian dollars;
- Where necessary comparative information has been restated to conform with changes in presentation in the current year; and
- Have been prepared on a going concern basis.

Critical Accounting Judgements, Estimates and Assumptions

In the process of applying the company’s accounting policies, management has made a number of judgements and applied estimates of future events. Judgements and estimates that are material to the financial statements include:

Estimation of useful lives of assets	Note 4 & 6
Impairment	Note 4 & 6
Intangible assets	Note 7
Incremental borrowing rate	Note 9
Long service leave liability	Note 10

Standards and Interpretations issued but not yet effective

AASB 1060 General Purpose Financial Statements - Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities

This standard is applicable to annual reporting periods beginning on or after 1 January 2022. AASB 1060 provides a new Tier 2 reporting framework with simplified disclosures that are based on the requirements of Australian Accounting Standards for SMEs. Given that the company already prepares financial statements under the reduced disclosure requirements there is not likely to be an impact on the company’s financial statements on adoption of this standard.

1. Revenue and Other Income

	2021	2020
Sale of Goods Revenue	\$	\$
Bar sales	1,882,250	2,137,810
Catering sales	102,310	34,640
	1,984,560	2,172,450
Rendering of Services Revenue		
Poker machines – net clearances	24,828,862	31,980,724
Entertainment and promotions	706,285	750,690
Keno and TAB commission	202,787	245,588
Commission received	221,889	256,958
Sundry income	497,826	294,629
	26,457,649	33,528,589
Other Revenues		
Interest revenue	17,720	44,273
Rent received	684,833	552,521
	702,553	596,794
Total Revenue	29,144,764	36,297,833
Other Income		
Gain on disposal of non-current assets	33,914	12,145
Government grant	477,283	100,000
Total Other Income	511,197	112,145
TOTAL REVENUE AND OTHER INCOME	29,655,959	36,409,978

Recognition and Measurement

Revenues are recognised at fair value of the consideration received or receivable net of the amount of goods and services tax (GST) payable to the taxation authority. Transfer Exchanges of goods or services of the same nature and value without any cash consideration are not recognised as revenues.

Sale of Goods

Revenue from the sale of goods comprises of revenue earned from the provision of food, beverage and other goods and is recognised (net of rebates, returns, discounts and other allowances) at a point in time when the performance obligation is satisfied that is on delivery of goods to the customer.

Rendering of Services

Revenue from rendering services comprises revenue from gaming facilities together with other services to members and other patrons of the club and is recognised at a point in time when the services are provided.

Government Grants

Government grants are recognised as income when it is reasonably certain that the company complies with the conditions attached to them and when the right to receive payment is established. A total of \$477,283 was received as part of the Job Saver scheme during 31 December 2021 financial year which has been recognised as other income.

A total of \$1,881,000 of was received as part of the Job Keeper subsidies in the 31 December 2020 financial year which was recognised as an offset within employee benefits expenses. The company elected to recognise this grant income as an offset to the directly attributable expenditure in the financial statements.

Interest Revenue

Interest revenue is recognised using the effective interest rate method, which, for floating rate financial assets is the rate inherent in the instrument.

Rental Revenue

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease.

Sale of Property, Plant and Equipment

The gain or loss on disposal of property, plant and equipment is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal (including incidental costs) and is recognised as other income at the date control of the asset passes to the buyer.

2. Expenses

	2021	2020
	\$	\$
a. Profit before income tax includes the following specific expenses:		
Finance costs		
Bank loans	-	1,391
Interest on finance leases	5,402	16,014
	5,402	17,405
Depreciation and Amortisation		
Buildings and improvements	2,580,851	2,539,019
Poker machines	1,124,524	1,385,237
Plant and equipment	967,038	979,960
Forster holiday complex	12,834	28,178
Investment property	85,742	85,742
Right-of-use asset	105,065	105,065
	4,876,054	5,123,201
Net (gain)/expense from movements in provision for		
Employee benefits	28,037	179,866
	504,986	544,624
Defined contribution superannuation expense		

3. Income Tax

	2021	2020
	\$	\$
a. Income Tax Expense		
The Income Tax Assessment Act, 1997 (amended) provides that under the concept of mutuality clubs are only liable for income tax on income derived from non-members and from outside entities.		
The amount set aside for income tax in the Statement of Profit or Loss and Other Comprehensive Income has been calculated as follows:		
Proportion of income attributable to non-members	3,753,704	4,156,799
Less: Proportion of expenses attributable to non-members	(3,324,360)	(3,195,630)
Portion attributable to non-members	429,344	961,169
Add: Other taxable income	944,276	901,077
Less: Other deductible expenses	(1,045,048)	(1,091,421)
Net income subject to tax	328,571	770,825
Current income tax applicable to the above	82,143	211,977
(Over)/under in prior years	(83,194)	(260)
Decrease/(increase) in deferred tax assets	15,813	338
Income tax expense	14,762	212,055

3. Income Tax (Continued)

	2021	2020
	\$	\$
b. Current Tax Liabilities		
Movements during the year:		
Balance at beginning of year	(3,953)	133,792
Current year's income tax expense	82,143	211,977
Income tax paid	(220,754)	(349,462)
(Over)/under provision in prior year	(83,194)	(260)
Current tax (assets) / liabilities	(225,758)	(3,953)
c. Deferred Tax Assets		
The balance comprises temporary differences attributable to:		
Amounts recognised in profit or loss		
Employee benefits	32,756	48,570
Net deferred tax assets	32,756	48,570
Movements		
Opening balance	48,570	48,908
Charged to the Statement of Profit or Loss and Other Comprehensive Income	(15,813)	(338)
Closing balance	32,757	48,570

Mutuality Principle

The company calculates its income in accordance with the mutuality principle which excludes from income, any amounts of subscriptions and contributions from members, and payments received from members for particular services provided by the club or association, e.g. Poker machines, bar and dining room service in the case of social clubs. The Commissioner of Taxation accepts this method of calculating income as appropriate for recognised clubs and associations.

Amendments to the Income Tax Assessment Act 1997 ensure RSL and social clubs continue not to be taxed on receipts from contributions and payments received from members.

Recognition and Measurement

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate, adjusted by changes in deferred tax assets and liabilities attributable to temporary differences.

Deferred tax assets are recognised for deductible temporary differences only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

The carrying amount of recognised and unrecognised deferred tax assets are reviewed each reporting date. Deferred tax assets recognised are reduced to the extent that it is no longer probable that future taxable profits will be available for the carrying amount to be recovered. Previously unrecognised deferred tax assets are recognised to the extent that it is probable that there are future taxable profits available to recover the asset.

Deferred tax assets and liabilities are offset only where there is a legally enforceable right to offset current tax assets against current tax liabilities and deferred tax assets against deferred tax liabilities; and they relate to the same taxable authority on either the same taxable entity or different taxable entity's which intend to settle the claim simultaneously.

4. Property, Plant and Equipment

	2021	2020
	\$	\$
Freehold Land, Buildings and improvements		
At cost	72,498,547	73,548,098
Accumulated depreciation	(21,766,595)	(20,373,787)
	50,731,952	53,174,311
Poker machines		
At cost	14,043,781	13,460,267
Accumulated depreciation	(11,668,004)	(10,713,379)
	2,375,777	2,746,888
Plant and equipment		
At cost	16,275,277	16,281,991
Accumulated depreciation	(12,951,690)	(12,263,691)
	3,323,587	4,018,300
Forster holiday complex land and buildings		
At cost	1,321,209	1,321,209
Accumulated depreciation	(660,122)	(647,288)
	661,087	673,921
Work in progress		
At cost	9,885,534	879,169
TOTAL PROPERTY, PLANT AND EQUIPMENT NET BOOK VALUE	66,977,937	61,492,589

Valuation

The independent valuations of the company's freehold land and buildings were carried out as at December 2018 on the basis of open market value for existing use. As freehold land, buildings and plant and equipment are recorded at cost the valuations have not been brought to account. The directors do not believe that there has been a material movement in fair value since the valuation date.

4. Property, Plant and Equipment (Continued)

	2021	2020
	\$	\$
Reconciliations		
Movements in Carrying Amounts		
Movements in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year are set out below:		
Freehold land, buildings and improvements		
Carrying amount at beginning of year	53,174,311	51,677,138
Additions	138,492	4,000,654
Transfer from work-in-progress	-	35,538
Depreciation expense	(2,580,851)	(2,539,019)
Carrying amount at end of year	50,731,952	53,174,311
Poker machines		
Carrying amount at beginning of year	2,746,888	3,718,646
Additions	496,269	413,479
Depreciation expense	(1,124,524)	(1,385,237)
Transfer from right-of-use assets to poker machines	257,144	-
Carrying amount at end of year	2,375,777	2,746,888
Plant and equipment		
Carrying amount at beginning of year	4,018,300	4,565,609
Additions	272,325	436,178
Disposals	(23,885)	(3,527)
Depreciation expense	(943,153)	(979,960)
Carrying amount at end of year	3,323,587	4,018,300
Forster holiday complex land and buildings		
Carrying amount at beginning of year	673,921	702,099
Depreciation expense	(12,834)	(28,178)
Carrying amount at end of year	661,087	673,921
Work in progress		
Carrying amount at beginning of year	879,169	786,526
Additions	9,006,365	128,181
Transfer to property plant and equipment	-	(35,538)
Carrying amount at end of year	9,885,534	879,169

4. Property, Plant and Equipment (Continued)

Core properties held by the Club are:

Merrylands
8-12 Miller Street, Merrylands NSW 2160

Umina Beach – Club
Melbourne Avenue, Umina Beach NSW 2257

Forster
6-12 Lake Street, Forster NSW 2428

Non-core properties held by the Club are:

Merrylands
Units 1-7 & 9-12
1 Newman Street, Merrylands NSW 2160

Umina Beach – Gym
Melbourne Avenue, Umina Beach NSW 2257

Recognition and Measurement

All property, plant and equipment (including Investment Property) is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the assets' carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the profit or loss during the financial period in which they are incurred.

The depreciable amount of all fixed assets including buildings and capitalised lease assets, but excluding freehold land, is depreciated using the straight line/diminishing value methods to allocate their cost or revalued amounts, net of their residual values, over their estimated useful lives, as follows:

Property, Plant and Equipment

Buildings — 50 years
Forster holiday complex land and buildings — 20- 50 years
Plant and equipment — 5 - 20 years
Poker machines — 4 - 7 years

Investment Property

Buildings — 50 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

As asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Capital works in progress is transferred to property, plant and equipment and depreciated when completed and ready for use.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the profit or loss.

Key estimate and Judgement: Impairment of Assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs to sell and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit. Impairment losses are recognised in the income statement, unless an asset has previously been revalued, in which case the impairment loss is recognised as a reversal to the extent of that previous revaluation with any excess recognised through the income statement.

Key estimate and Judgement: Estimation of Useful Lives of Assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment, investment property and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

5. Right-of-use Asset

	2021	2020
	\$	\$
Poker machines - Right of use		
At cost	467,274	467,274
Accumulated depreciation	(210,130)	(105,065)
Transfer to property, plant and equipment	(257,144)	-
	-	362,209
Movements in Carrying Amounts		
Movements in the carrying amounts between the beginning and the end of the current financial year are set out below:		
Carrying amount at beginning of year	362,209	467,274
Depreciation expense	(105,065)	(105,065)
Transfer to property, plant and equipment	(257,144)	-
Carrying amount at end of year	-	362,209

5. Right-of-use Asset (Continued)

Recognition and Measurement

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset. Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the consolidated entity expects to obtain ownership of

the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of use assets are subject to impairment or adjusted for any re-measurement of lease liabilities.

The Company has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred. Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

6. Investment Property

	2021	2020
	\$	\$
Freehold land and buildings		
At cost	1,714,825	1,714,825
Accumulated depreciation	(711,165)	(625,423)
	<u>1,003,660</u>	<u>1,089,402</u>
Movements in Carrying Amounts		
Movements in the carrying amounts between the beginning and the end of the current financial year are set out below:		
Carrying amount at beginning of year	1,089,402	1,175,144
Depreciation expense	(85,742)	(85,742)
Carrying amount at end of year	<u>1,003,660</u>	<u>1,089,402</u>

Recognition and Measurement

Investment properties consist of properties held for long term rentals and/or capital appreciation and properties being constructed or developed for future use as investment properties. Investment properties are initially recognised at cost including transaction costs, development costs, construction costs and interest incurred during the construction phase.

Valuation Basis

The independent valuations of the company's investment properties were carried out as at December 2014 on the basis of open market value for existing value. As investment properties are recorded at cost the valuations have not been brought to account. The directors do not believe that there has been a material movement in fair value since the valuation date.

7. Intangible Assets

	2021	2020
	\$	\$
Poker machine entitlements		
At valuation	<u>5,580,017</u>	<u>5,580,017</u>

Recognition and Measurement:

Poker machine entitlements are not amortised as they are deemed to have an indefinite useful life. They have an indefinite useful life as they do not expire and under current government legislation there is no plan to remove such entitlements. As a result, poker machine entitlements are tested for impairment annually or more frequently if events or changes in circumstances indicate that it might be impaired, and are carried at cost less accumulated impairment losses.

Impairment Tests for Poker Machine Entitlements

At the end of the reporting period the company assessed the recoverable amount of poker machine entitlement based on the value in use methodology. The company used the pre-tax cash flows generated from the poker machines net revenues

generated and calculated the present values of these future cash flows at an appropriate discount rate to arrive at the total value of these entitlements. The value in use recoverable amount for each entitlement is calculated by dividing the total value of the entitlements with the actual number of entitlements. The value thus arrived, was in excess of the carrying value and accordingly no impairment losses were recognised.

Key Estimate and Judgement: Intangible Assets

Impairment of poker machine entitlements is recognised based on a value-in-use calculation and is measured at the present value of the estimated future cash flows available to the company from the use of these entitlements. In determining the present value of the future cash flows, assumptions regarding growth rates and appropriate discount factors have been applied to the cash flows.

8. Trade and Other Payables

	2021	2020
	\$	\$
Trade creditors	4,513,537	1,766,456
Goods and Services Tax (GST) payable	1,105,530	738,547
Other creditors and accruals	6,554	335,530
	5,625,621	2,840,533

Trade creditors as at 31 December 2021 includes payables in relation to the construction of the Club amounting to \$2,546,146 for works which had occurred during the financial year.

Recognition and Measurement

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

9. Lease Liabilities

	2021	2020
Current		
Lease Liabilities	-	189,049

Recognition and Measurement

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured

if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of-use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

Key Estimate and Judgement: Incremental borrowing rate

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the company estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment.

10. Employee Benefits

	2021	2020
	\$	\$
Aggregate liability for employee benefits including on-costs		
Current	1,353,069	1,517,671
Non-Current	180,764	62,410
Total employee benefits	1,533,833	1,580,081

The present value of employee benefits not expected to be settled within 12 months of reporting date have been calculated using the following weighted averages:

Inflation rate	3.50%	0.90%
Discount rate	3.11%	1.99%

MERRYLANDS RSL CLUB LIMITED

Contributions

The company is under a legal obligation to contribute 9.5% of each employee's base salary to a superannuation fund for period 1 January 2021 to 30 June 2021. The legal superannuation contribution required to be paid by the company to the employees selected superannuation fund changed to 10% for periods from 1 July 2021.

RECOGNITION AND MEASUREMENT

Wages and Salaries and Annual Leave

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave expected to be settled within 12 months of the reporting date are recognised in other payables with respect to employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled.

The provision for employee benefits relating to long service leave represents the present value of the estimated future cash outflows to be made resulting from employees' services provided to reporting date. The provision is calculated using

expected future increases in wage and salary rates including related on-costs and expected settlement dates based on turnover history and is discounted using the market yields on national government bonds at reporting date which most closely match the terms of maturity with the expected timing of cash flows. The unwinding of the discount is treated as long service leave expense.

Key estimate and judgement: Long Service Leave

The liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect to all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Superannuation Plan

The company contributes to several defined contribution superannuation plans. Contributions are recognised as an expense as they are made. The company has no legal or constructive obligation to fund any deficit.

11. Commitments and Contingent Liabilities

	2021	2020
	\$	\$
Bank Guarantees		
The company has given the following bank guarantees:		
TAB Limited	20,000	10,900
Capital commitments for the acquisition of property, plant and equipment by the company as at reporting date but not provided for:		
Within one year	15,395,196	-

The capital commitment at 31 December 2021 represents contractual capital commitments for the construction of the Stage 2 Development of the Club at 8-12 Miller Street, Merrylands NSW 2160. The construction is expected to be completed during the 31 December 2022 financial year.

12. Key Management Personnel Details

(a) Directors

The following persons were non-executive directors of the company during the financial year:

R Hand
S Cunningham
E Micheltore
P Harding
R Ford
A Ezzy
T Murphy

(b) Other Key Management Personnel

The following persons also had authority and responsibility for planning, directing and controlling the activities of the company, directly or indirectly during the financial year:

Name	Position	Name	Position
Bryn Miller	Chief Executive Officer	Chris Debrincat	Group Gaming Manager
Wayne Mar	Chief Financial Officer	Red Geronimo	IT Manager
David Kim	Group Operations Manager	Paddy Quigg	Umina Club Manager

(c) Key Management Personnel Compensation

	2021	2020
	\$	\$
Benefits and payments made to the Directors and Other Key Management Personnel	1,585,769	1,313,916

13. Related Parties

Key Management Personnel

Disclosures relating to key management personnel are set out in Note 12.

Directors' Transactions with the Company

From time to time directors of the company may purchase goods from the company or participate in other Club activities. These purchases and participations are on the same terms and conditions as those entered into by any other member of the Club.

Apart from the details disclosed in this note, no director has entered into a material contract with the company since the end of the previous financial year and there were no material contracts involving directors' interests existing at year end.

14. Company Details

The Club is incorporated and domiciled in Australia as a company limited by guarantee. In accordance with the Constitution of the Company, every member of the company undertakes to contribute an amount limited to \$5 per member in the event of the winding up of the Company during the time that he/she is a member or within one year thereafter. At 31 December 2021 there were 39,853 members (2020: 35,857).

The registered office of the Company is 8-12 Miller Street, Merrylands NSW 2160.

15. Events Subsequent to Reporting Date

There are no matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company in future financial years.

16. Summary of Other Significant Accounting Policies

Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables in the Statement of Financial Position are shown inclusive of GST.

The net amount of GST recoverable from, or payable to, the Australian Taxation Office is included as a current asset or liability in the Statement of Financial Position.

Cash flows are included in the Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the Australian Taxation Office.

Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Cash includes deposits for which there is a short term identified use in the operating cash flows of the Company, and attracts interest at rates between nil% and 1.5% per annum (2020: nil% and 1.5%).

The Company has an unused asset finance facility of \$2,400,000, which remains unused at year-end 31 December 2021 (2020: unused asset finance facility of \$2,400,000).

Trade and other receivables

Trade debtors and other receivables represent the principal amounts due at balance date plus accrued interest and less, where applicable, any unearned income and provisions for doubtful accounts.

Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned on the basis of weighted average costs.

CLUB GRANTS RECIPIENTS

Merrylands RSL Club Group remains a strong supporter of the Cumberland community, touching the lives of many people. In 2021, MRSL Club is proud to have donated \$641,090 through ClubGrants, supporting a wide array of organisations ranging from medical research, health, local sporting groups, community services, local schools, and supports initiatives for Australia's servicemen and women.

- Arthur Philip High School
- Cerdon College
- Club Umina Social Fishing Club
- Cumberland City Council
- Gallipoli Scholarship Fund Inc
- Granville Sth Creative & Performing Arts High School
- Greystanes High School
- Holroyd Christian Ministers Fellowship
- Holroyd High School
- Holroyd Parramatta Blacktown Austn AFL Club
- Kokoda Foundation
- Learning Links
- Liverpool Hospital
- Merrylands High School
- Merrylands Junior Rugby
- MRSL Camera Club
- MRSL Darts Club
- MRSL Dominoes Club
- MRSL Golf Club
- MRSL Indoor Bowls
- MRSL Lawn Bowls Club
- MRSL Mustang Club
- MRSL War Widows
- Parramatta Rugby Club
- St. Paul's Catholic School
- The 21st Century Empowerment Project
- The Scout Association Of Australia
- Umina Beach 100 Club
- Umina Beach Mens Bowling Club
- Umina Beach Netball Club
- Umina Beach Public School
- Umina United Soccer Club Inc.
- Veterans Benevolent Fund
- Women's Justice Network
- Youth Off The Streets Limited
- Zone 5 RSL Bowlers

Notes:





